



**POLICE & CRIME
COMMISSIONER**
for Leicestershire

Your voice in Leicester,
Leicestershire & Rutland

Commissioning Framework Summary 2014-2017

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1. Introduction

When my role as a Police and Crime Commissioner (PCC) was introduced in November 2012, I was given a very specific set of mandates which included: assuring an effective and efficient Police Service; writing the Police and Crime Plan ('the Plan') which reflects the aspirations and concerns of local people (and holding the Chief Constable to account in its delivery); and setting the local precept which is the local tax to help fund the Police. But, above all else, I consider it my core role to help the Chief Constable to continue to drive down crime – not least by fulfilling my duty to commission outcomes in support of the Plan. Indeed, I consider this to be both the most challenging but also the most rewarding and, potentially, beneficial aspect of my portfolio of responsibilities.

So it is with great pleasure and with a debt of thanks to my staff and all partners who have helped to define the commissioning intentions that I present this Commissioning Framework for the period 2014/17. In it, you will notice a very clear alignment to the Plan as each commissioning intention is linked to one or more strategic priority. This Framework also demonstrates my determination to achieve value for taxpayers' hard-earned money as we continue to move ahead in this era of PCC commissioning.

I look forward to working together with each and every organisation which, via this Commissioning Framework, will play its own part in our joint contribution towards making our streets safer, and our diverse communities more confident.



Sir Clive Loader

Police and Crime Commissioner

Leicester, Leicestershire and Rutland

18th December 2013



2. Background

- 2.1 The Police and Crime Commissioner (PCC) for Leicestershire is responsible for setting the strategic direction for policing in Leicester, Leicestershire and Rutland (LLR) through the Police and Crime Plan. The Plan covers the whole of the PCC's period in office from 1 April 2013 to 31 March 2017. The Chief Constable is responsible for the operational delivery of policing, including the Strategic Policing Requirement. The PCC is responsible for understanding and supporting the dynamic relationship between policing and local partner activity in support of the [Police and Crime Plan](#) strategic priorities.
- 2.2 The priorities set out in the Plan inform the PCC's decisions as to what funding is made available to the police and partners to secure reductions in crime and disorder. The PCC must identify opportunities for reducing crime, enabling communities to feel and be safer, protecting people who find themselves in a vulnerable situation and ensuring that victims and witnesses of crime and anti-social behaviour are positively supported.
- 2.3 The Police and Crime Plan was revised and published in October 2013. The Plan outlines four key themes (please refer to section 5.2) and a number of strategic priorities (Appendix A), which provides a clear direction for allocating the available budget to maximum effect. This Commissioning Framework sets out how the PCC intends to align the commissioning budget with those key themes and strategic priorities.

3. Commissioning Budget

- 3.1 As a result of the appointment of Police and Crime Commissioners, there have been significant changes to Home Office funding streams with many being removed or merged. For 2013/14 each PCC was awarded their own Community Safety Fund by the Home Office to commission according to local need. For the Police and Crime Commissioner for Leicestershire this was £1.649m. This funding from 2014/15 onwards will be included within the Police Grant from the Home Office. Funding of £530k for victim support services, including restorative justice, will be transferred from the Ministry of Justice to the PCC in 2014/15, with an anticipated £833k in 2015/16.
- 3.2 The total commissioning budget for 2014/15 is currently an estimated £3.8m. The sections below detail proposals of the estimated allocations across a number of commissioning intentions (CIs). Due to the uncertainty about future funding, it is not possible to be precise about the size of the commissioning budget beyond 2014/15. However, it is the PCC's ambition to, as a minimum, maintain the size of the budget if overall funding allows and positive results from commissioning are demonstrated.
- 3.3 Many of the ways in which the commissioning intentions will be delivered in 2014/17 have already been determined, subject to satisfactory performance. These are summarised, together with details of the funding still available, in Appendix B.

4. Commissioning Outcomes

- 4.1 The PCC has made it clear that outcomes and not services will be commissioned. With this in mind, this commissioning framework has been created which, as it is used and developed, will ensure future commissioning decisions are focused on the achievement of clearly defined outcomes.
- 4.2 It is recognised that partners may have difficulties in identifying and measuring the impact of their proposed initiative(s) on the outcomes within the Police and Crime Plan. The Commissioning Framework has been designed to be an operational tool that strives to keep performance measurement processes as simple as possible.
- 4.3 It will be the PCC's responsibility, through the Chief Executive and staff within the Office of the Police and Crime Commissioner (OPCC), to monitor progress for each commissioned activity against the proposed improved outcomes. A range of performance management systems will be used to do this. The OPCC will continue to work with partners and providers to develop performance indicators and measures that can be easily managed and reported on. Proposed indicators and measures are contained within the individual Commissioning Plans.

5. Commissioning Framework

- 5.1 The Commissioning Framework is based upon four themes, and the strategic priorities, within the Police and Crime Plan. A Commissioning Plan has developed for each theme consisting of a number of commissioning intentions. A summary of the commissioning intentions by theme is available at Appendix B.
- 5.2 The four themes (within the Police and Crime Plan) and the Commissioning Plans are:
- 1) Reducing offending and re-offending (RO)
 - 2) Supporting victims and witnesses (VW)
 - 3) Making communities and neighbourhoods safer (MCN)
 - 4) Protecting the vulnerable (PV)
- 5.3 The Commissioning Plans have been prepared in collaboration and discussion with partners. The OPCC is extremely grateful to all partners involved for their ongoing willingness to provide detail and insight, as well as their readiness to suggest solutions and contribute to discussions around maximising limited resources. The team is looking forward to building on these relationships over the coming months and years.
- 5.4 The Plans provide a clear and consistent way forward for the commissioning of each theme. They outline how the PCC will commission for outcomes to achieve the priorities set out in the Police and Crime Plan. They should be used by potential providers to prepare for their involvement in the PCC's future commissioned activity.

- 5.5 The Commissioning Plans each contain an analysis of the current situation, describe the areas and performance measures on which the PCC will focus, as well as detailing needs and threats. They should be read within the context of section 6 below on funding mechanisms. Four different types of funding mechanisms have been developed. These are the ways in which the PCC will purchase the intervention needed to deliver outcomes. Information about the indicative commissioning values from April 2014 onwards is also included in each Commissioning Plan.
- 5.6 A range of performance measures across all themes and outcomes are currently in development and will be used to support contract tender specifications and final approved contracts. These are contained within the Commissioning Plans. The performance management options are being determined with partners and are expected to develop over time as measures and indicators are introduced and tested. The performance indicators will be used by the OPCC to select the best measure(s) for the interventions they wish to purchase. The OPCC will continue to work with providers and partners to develop meaningful measures that can reliably evidence that progress is being made across all areas.

6. Funding Mechanisms

- 6.1 The PCC has considered the ways in which the initiatives needed to achieve the outcomes in the Police and Crime Plan can be delivered. The following principles have been considered:
- The existing commissioning arrangements of partners should be used where they are fit for purpose and can deliver the PCC's outcomes within time. This will maximise local commissioning expertise.
 - There should be a focus on value for money, maximising resources and ensuring the impact of the money spent is measured and the value is assessed.
 - Commissioning should take place at regional, sub regional (i.e. Leicester, Leicestershire and Rutland) and locality levels. Systems should be fit for purpose and work with existing structures where these are operating well.
 - Best practice in relation to procurement will be applied. The PCC expects all procurement processes to follow best practice and be accessible for any provider, including the voluntary sector, unless a single provider dispensation has been agreed (please refer to 6.2a below). All relevant regulations and legislation will also apply including the Equalities Act 2010 which includes the Public Sector Equality Duty.
- 6.2 As a result of feedback from partners and lessons learnt within the OPCC, the six purchasing systems in the original commissioning intentions document have been reviewed. From 2014, there will be four funding mechanisms as follows:

- a) **Direct commissioning** – the PCC will directly tender or contract with a provider. There are a number of areas where it is more efficient for the PCC to directly commission in order to achieve desired outcomes. All of these areas are being developed with the relevant partners. As partnership arrangements develop, these may evolve into co-commissioning opportunities (please refer to 6.2b below). There are some instances where a single provider dispensation will be applied. This relates to situations when there is only one provider who, given the nature of the outcomes to be commissioned, can be considered and contracted with directly. Examples include the Local Resilience Forum, Troubled/Supported Families Programmes and Crimestoppers.
- b) **Co-commission** – existing commissioners are already commissioning outcomes on behalf of the PCC under contracts for 2013/17. There are a number of both established and emerging commissioning structures which take on all or some of the core commissioning tasks. These include:
- Integrated Offender Management (IOM) Board
 - Children and Young People’s Commissioning Boards/Groups (three in total: Leicester, Leicestershire and Rutland)
 - Drug and Alcohol Commissioning Group (sub-regional and managed by Leicester City Council)
- c) **Partnership Locality Fund** – to the Leicester City, Rutland and District Community Safety Partnerships under a contract based on business cases presented and agreed. An indicative £960k is available over 3 years which will be allocated according to specific crime and ASB figures per local authority area.

Community Safety Partnerships (CSPs) and Basic Command Units (BCUs) have a unique role in assessing, analysing, and responding to local need around crime and community safety. As such they have both a proactive strategic function and a reactive tactical function when assessing the threats to individual localities.

In order to benefit from the existing structures and systems in place, the PCC will ask the CSPs, in collaboration with the BCUs, to submit formal 3 year business cases built around their local strategic needs assessment. These will be assessed and considered against specific commissioning intentions to ensure alignment. Funding for years 2 and 3 will be released subject to successful performance and a review of the funding available to the PCC.

CSPs will also be able to request that 10% of their allocation is retained by the PCC. This contingency funding will be available for CSPs to respond to emerging issues within their locality which are linked to the relevant commissioning intentions. A mini business case for the contingency fund will need to be provided by 31st October 2014.

Timeline	Stage
5pm on 7 th February 2014	Deadline for submission of business cases to OPCC
February – March 2014	<ul style="list-style-type: none"> • Business cases checked for alignment and areas of duplication. • Opportunities for efficiencies identified. • Affordability in short/medium/long term against potential outcomes assessed. • Evaluation completed
By 14 th March 2014	Applicants notified in writing of decisions made

- d) **The PCC Grant** - inviting any provider(s) to submit applications to deliver specific commissioning intentions and related outcomes. Any organisation can apply for a grant against a set of criteria aligned to the PCC's Police and Crime Plan. An indicative £1.2m is available over 3 years. Applications for up to £50k per annum will be considered. In exceptional circumstances, applications for up to 3 years of funding may be approved subject to clear evidence of achieving the required outcomes.

Timeline	Stage
5pm on 7 th February 2014	Deadline for submission of applications to OPCC
February – March 2014	<ul style="list-style-type: none"> • Applications checked for alignment and areas of duplication. • Opportunities for efficiencies identified. • Affordability in short/medium/long term against potential outcomes assessed.
By 14 th March 2014	Applicants notified in writing of decisions made

- 6.3 For all funding mechanisms the PCC will hold contracts/agreements with the successful organisations that specify the detail of what outcomes are to be commissioned and for what value. The contracts/agreements will also specify quality standards around procurement practice, as well as performance measures for monitoring purposes.

Strategic Priorities

Theme: Reducing Offending and Reoffending

1. Preventing and diverting young people from offending
2. Reducing reoffending amongst young people and adults
3. Reducing alcohol and drug related offending and reoffending
4. Reducing crime and ASB caused by families in a Troubled/Supporting Families programme

Theme: Supporting Victims and Witnesses

5. To increase reporting of domestic abuse and ensure a positive outcome for victims and witnesses of domestic abuse
6. To increase reporting of serious sexual offences and ensure a positive outcome for victims and witnesses of serious sexual offences
7. To increase reporting of hate crimes and ensure a positive outcome for victims and witnesses of hate crime offences
8. To prevent anti-social behaviour (ASB) and to continuously improve the quality of service and response to victims of anti-social behaviour
9. To continually improve the quality of service and response to victims of crime

Theme: Making Communities and Neighbourhoods Safer

10. To continuously improve the police service to the communities of Leicester, Leicestershire and Rutland
11. To reduce all crime
12. To reduce domestic burglary and ensure a positive outcome for victims of burglary offences
13. To reduce violence against the person – with injury and ensure a positive outcome for victims of violent crime – with injury offences
14. To reduce vehicle crime and ensure a positive outcome for victims

Theme: Protecting the Vulnerable

15. To prevent child abuse and child sexual exploitation (CSE) and provide a safe and supportive environment for victims and witnesses
16. Improving the response, service and outcomes for those with mental health needs
17. To reduce the number of repeat missing person reports

Reducing Offending and Re-offending Commissioning Intentions

Strategic Priority 1 (SP1): Preventing and diverting young people from offending

Strategic Priority 2 (SP2): Reducing re-offending amongst young people and adults

Strategic Priority 3 (SP3): Reducing alcohol and drug related offending and re-offending

Strategic Priority 4 (SP4): Reducing crime and ASB caused by families in a Troubled/Supported Families programme

All commissioning intentions have been (re)coded 'CI***' – previous codes are shown brackets (CI***). All strategic priorities within the Police and Crime Plan have been coded 'SP*' in the table below.

Code	Commissioning Intention (CI)	Funding Mechanism	Estimated Amount 2014/15	Estimated Amount 2015/16	Estimated Amount 2016/17	Comment
CI001 (CI200) SP1 SP2 SP3 SP4	Supporting a Youth Prevention and Diversion Pathway which targets two specific groups of young people: High Risk Entrants and repeat young offenders. Long term mentoring will be a key feature of this intervention.	Co-com	a) £150,800 b) £133,400 c) £5,800 Total: £290,000	a) £122,200 b) £108,100 c) £4,700 Total: £235,000	a) £96,200 b) £85,100 c) £3,700 Total: £185,000	For 2014/17 via: a) Leicester City Children and Young People's Commissioning Group b) Leicestershire Children and Young People's Commissioning Board c) Rutland Children and Young People's Directorate

Code	Commissioning Intention (CI)	Funding Mechanism	Estimated Amount 2014/15	Estimated Amount 2015/16	Estimated Amount 2016/17	Comment
CI002 (CI201) SP1 SP2 SP3 SP4	Targeting young offenders with a substance misuse problem.	Co-com	a) £62,400 b) £57,600 Total: £120,000	a) £62,400 b) £57,600 Total: £120,000	a) £52,000 b) £48,000 Total: £100,000	For 2014/17 via: a) Leicester City Drug and Alcohol Commissioning Board b) Leicestershire and Rutland Substance Misuse Commissioning Board
CI003 (CI202) SP3	Targeting street drinkers, the homeless, rough sleepers and those that are vulnerably housed.	Co-com	£34,000	£34,000	£34,000	For 2014/17 via Sub Regional Criminal Justice Substance Misuse Commissioning Board
CI004 (CI203) SP2 SP3	Supporting the resettlement of adult offenders post-release from a prison sentence of less than 12 months through mentoring.	Direct	£70,000	£50,000	£50,000	To be commissioned in early 2014 by the Office of the Police and Crime Commissioner
CI005 (CI300) SP3	Targeting adult offenders with a substance misuse problem, specifically those tested and identified at point of arrest.	Co-com Direct	£412,774 £216,405 Total: £629,179	£412,774 £216,405 Total: £629,179	£395,000 £216,405 Total: £611,405	For 2014/17: via Sub Regional Criminal Justice Substance Misuse Commissioning Board via Leicestershire Police for drug testing, Alcohol Liaison Officer and Drug Intelligence Officer

Code	Commissioning Intention (CI)	Funding Mechanism	Estimated Amount 2014/15	Estimated Amount 2015/16	Estimated Amount 2016/17	Comment
CI006 (CI301) SP1 SP2 SP3 SP4	Integrated Offender Management (IOM) initiatives which target the highest risk offenders, within which there should be a specific focus on: <ul style="list-style-type: none"> • 16-24 year old offenders • prolific and other priority offenders • adults serving less than 12 months; and • members of a Troubled/Supported Families programme. 	Co-Com	£368,000	£368,000	£368,000	For 2014/17 via IOM Strategic Board
CI007 (CI302) SP4	Support to reduce offending and ASB caused by families in a Leicester, Leicestershire and Rutland Troubled/Supported Family programme.	Direct	a) £64,000 b) £56,000 c) £5,000 Total: £125,000	a) £64,000 b) £56,000 c) £5,000 Total: £125,000	a) £64,000 b) £56,000 c) £5,000 Total: £125,000	For 2014/17: a) Think Family (Leicester City) b) Supporting Leicestershire Families c) Changing Lives (Rutland)
CI008 (CI400) SP2	Targeting registered sex offenders, violent and other types of sexual offenders, and offenders who pose a serious risk of harm to the public.	Direct	£34,029	£34,029	£34,029	For 2014/17, via Leicestershire Police for Multi Agency Public Protection Arrangements (MAPPA)

Code	Commissioning Intention (CI)	Funding Mechanism	Estimated Amount 2014/15	Estimated Amount 2015/16	Estimated Amount 2016/17	Comment
CI009 (CI402 and CI404) SP1 SP2 SP3 SP4	Support to reduce offending by children and young people aged 10 -17 years.	Direct	a) £162,554 b) £99,348 c) £91,687 Total: £353,589	a) £162,554 b) £99,348 c) £91,687 Total: £353,589	a) £162,554 b) £84,446 c) £77,934 Total: £324,934	For 2014/17, a) via Leicestershire Police - Police Officer support to the two Youth Offending Services b) Leicester City Youth Offending Services c) Leicestershire and Rutland Youth Offending Service
CI010 SP4 SP8*	Interventions that pro-actively reduce anti-social behaviour and/or improve the recording of incidents.	PCC Grant Partnership Locality Fund	£400,000 £330,000 Total: £730,000	£400,000 £355,000 Total: £755,000	£400,000 £275,000 Total: £675,000	These are the total amounts in the 2 funding streams which will also be used to fund other commissioning intentions. * this commissioning intention links to SP8 within the Supporting Victims and Witnesses Commissioning Plan.

Supporting Victims and Witnesses Commissioning Intentions

Strategic Priority 5 (SP5): To increase reporting of domestic abuse and ensure a positive outcome for victims and witnesses of domestic abuse

Strategic Priority 6 (SP6): To increase reporting of serious sexual offences and ensure a positive outcome for victims and witnesses of serious sexual offences

Strategic Priority 7 (SP7): To increase reporting of hate crimes and ensure a positive outcome for victims and witnesses of hate crime offences

Strategic Priority 8 (SP8): To prevent anti-social behaviour (ASB) and to continuously improve the quality of service and response to victims of anti-social behaviour

Strategic Priority 9 (SP9): To continually improve the quality of service and response to victims of crime

All commissioning intentions have been (re)coded 'CI***' – previous codes are shown brackets (CI***). All strategic priorities within the Police and Crime Plan have been coded 'SP*' in the table below.

Code	Commissioning Intention	Funding Mechanism	Estimated Amount 2014/15	Estimated Amount 2015/16	Estimated Amount 2016/17	Comment
CI011 (CI103)	Interventions which increase the reporting of: - Domestic abuse	PCC Grant	£400,000	£400,000	£400,000	These are the total amounts in the 2 funding streams which will also be used to fund other commissioning intentions.
SP5	- Serious sexual assault	Partnership	£330,000	£355,000	£275,000	
SP6	- Hate crime	Locality				
SP7		Fund				
			Total: £730,000	Total: £755,000	Total: £675,000	

Code	Commissioning Intention	Funding Mechanism	Estimated Amount 2014/15	Estimated Amount 2015/16	Estimated Amount 2016/17	Comment
CI012 (CI407) SP6 SP9	Initiatives which support victims of rape and sexual assault, as well as the investigative process.	Direct	£67,906	£67,906*	£67,906*	For 2014/15, via Leicestershire Police for Juniper Lodge and St Bernards - Sexual Assault Referral Centres (SARCs)
CI013 SP5 SP6 SP7 SP8 SP9	To provide victim and witness support services across Leicester, Leicestershire and Rutland.	TBC	£530,000**	£833,000**	TBC	Partnership Strategy to be developed which will review and analyse need, develop gap analysis and inform a commissioning plan from October 2014.
CI013a SP5 SP9	Initiatives that support victims of domestic abuse to cope and recover.	PCC Grant Partnership Locality Fund	£400,000 £330,000			These are the total amounts in the 2 funding streams which will also be used to fund other commissioning intentions. This provision will be incorporated into CI013 from 2015/16 onwards.

* to be reviewed following transfer of custody healthcare to NHS

** these figures include funding for Restorative Justice

Making Communities and Neighbourhoods Safer Commissioning Intentions

- Strategic Priority 10 (SP10): To continuously improve the police service to the communities of Leicester, Leicestershire and Rutland.
- Strategic Priority 11 (SP11): To reduce all crime.
- Strategic Priority 12 (SP12): To reduce domestic burglary and ensure a positive outcome for victims of burglary offences.
- Strategic Priority 13 (SP13): To reduce violence against the person with injury and ensure a positive outcome for victims of violent crime – with injury offences.
- Strategic Priority 14 (SP14): To reduce vehicle crime and ensure a positive outcome for victims.

All commissioning intentions have been (re)coded 'CI***' – previous codes are shown brackets (CI***). All strategic priorities within the Police and Crime Plan have been coded 'SP*' in the table below.

Code	Commissioning Intention (CI)	Funding Mechanism	Estimated Amount 2014/15	Estimated Amount 2015/16	Estimated Amount 2016/17	Comment
CI014 (CI303) SP10 SP11	To support initiatives to prevent and detect crime through community intelligence.	Direct	£26,190	£26,190	£26,190	For 2014/17, the Crimestoppers National Hub
CI015 (CI405) SP10 SP11 SP12 SP13 SP14	To test a business concept - an Interagency Analyst Team to support the Community Safety Partnerships in the execution of their commissioned functions.	Direct	£62,500			To Leicestershire Police. This funding is until 30 th June 2014 only.

Code	Commissioning Intention (CI)	Funding Mechanism	Estimated Amount 2014/15	Estimated Amount 2015/16	Estimated Amount 2016/17	Comment
CI016 (CI304) SP12 SP13 SP14	Initiatives which reduce the risk and likelihood that the following crimes will occur: <ul style="list-style-type: none"> • Domestic burglary • Violence against the person with injury • Vehicle crime 	PCC Grant Partnership Locality Fund	£400,000 £330,000 Total: £730,000	£400,000 £355,000 Total: £755,000	£400,000 £275,000 Total: £675,000	These are the total amounts in the 2 funding streams which will also be used to fund other commissioning intentions.
CI017 (CI406) SP10	To support work with partners to prepare, respond and recover from local emergencies.	Direct	£6,536	£6,536	£6,536	For 2014/17, the Local Resilience Forum
CI018 (CI409) SP11	To support the work of partners to reduce domestic homicides.	Direct	£32,000	£32,000	£32,000	For 2014/17, supporting Domestic Homicide Reviews
CI019 SP11	To support and engage the voluntary and community sector to reduce all crime.	Co-Com Co-Com Direct	£10,000 £10,000 £5,000 Total: £25,000	£10,000 £10,000 £5,000 Total: £25,000	£10,000 £10,000 £5,000 Total: £25,000	For 2014/17, Via Leicestershire Community Infrastructure Organisation contract Part of Leicester City VCS Support Review Voluntary Action Rutland

Protecting the Vulnerable Commissioning Intentions

Strategic Priority 15 (SP15): To prevent child abuse and child sexual exploitation (CSE) and provide a safe and supportive environment for victims and witnesses

Strategic Priority 16 (SP16): Improving the response, service and outcomes for those with mental health needs

Strategic Priority 17 (SP17): To reduce the number of repeat missing person reports

All commissioning intentions have been (re)coded 'CI***' – previous codes are shown brackets (CI***). All strategic priorities within the Police and Crime Plan have been coded 'SP*' in the table below.

Code	Commissioning Intention (CI)	Funding Mechanism	Estimated Amount 2014/15	Estimated Amount 2015/16	Estimated Amount 2016/17	Comment
CI020 (CI100) SP15	To prevent child abuse and child sexual exploitation (CSE) and provide a safe and supportive environment for victims and witnesses.	TBC	£200,000	£150,000	£150,000	Partnership strategies to be developed by April 2014 which will review and analyse needs, develop gap analysis and inform commissioning plans. These commissioning intentions will be defined when the above strategies have been produced.
CI021 (CI205) SP16	Improving the response, service and outcomes for those with mental health needs.					
CI022 (CI204) SP17	To work with partners to reduce the number of repeat missing person reports.					

Code	Commissioning Intention (CI)	Funding Mechanism	Estimated Amount 2014/15	Estimated Amount 2015/16	Estimated Amount 2016/17	Comment
CI023 (CI408) SP15 SP16 SP17	To work with partners to safeguard and promote the welfare of children and vulnerable adults	Direct	a) £87,890 b) £18,185 Total: £106,075	a) £87,890 b) £18,185 Total: £106,075	a) £87,890 b) £18,185 Total: £106,075	For 2014/17 via: a) Leicestershire & Rutland and City Safeguarding Boards for Children b) Leicestershire & Rutland and City Safeguarding Boards for Adults

Glossary

ACPO	Association of Chief Police Officers
ASB	Anti-Social Behaviour
BCU	Basic Command Unit – the largest unit into which Leicestershire Police is divided. There is a City BCU and a Counties BCU.
CJ	Criminal Justice
CJS	Criminal Justice System
CSE	Child Sexual Exploitation
CSP	Community Safety Partnership
ED	Emergency Department
EET	Education, Employment or Training
FTE	First Time Entrants
IDVA	Independent Domestic Violence Advocate/ Advisor
IOM	Integrated Offender Management
Index Offence	The proven offence that leads to an offender being included in a particular cohort (a group of people who have shared a particular event together during a particular time span)
LA	Local Authority
LAC	Looked After Children (LAC) i.e. those looked after by local authority
Locality	Blaby District, Charnwood Borough, Harborough District, Hinckley and Bosworth Borough, Leicester City, Melton Borough, North West Leicestershire District, Oadby and Wigston Borough or Rutland County
LPU	Local Policing Unit
LLR	Leicester, Leicestershire and Rutland
LR	Leicestershire and Rutland
MAPPA	Multi Agency Public Protection Arrangements
MAPPOM	Multi Agency Prolific and other Priority Offender Management
MFH	Missing From Home

MSG	Most Similar Group i.e. police force areas that are the most similar to each other using statistical methods, based on demographic, economic and social characteristics which relate to crime
OAC	Output Area Classification
OPCC	Office of the Police and Crime Commissioner – the PCC’s staff team
PCC	Police and Crime Commissioner
PCP	Police and Crime Plan
PPO	Prolific and other Priority Offenders
Regional	East Midlands which includes Derbyshire, Leicestershire, Lincolnshire, Northamptonshire and Nottinghamshire
SARC	Sexual Assault Referral Centre
SLF	Supporting Leicestershire Families
Sub Regional	Leicester, Leicestershire and Rutland
TFMV	Theft from Motor Vehicle
TOMV	Theft of Motor Vehicle
TF	Troubled/Supported Families
VAPWI	Violence against the Person with Injury
YOS	Youth Offending Service

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